

## Audit Committee 2026/27 DRAFT Work Plan

Work Plan 2026-2027					
Dates Agenda Item	7 May 2026	24 June 26 (EoY)	3 Sep 2026	7 Jan 2027	4 March 2027
<b>0 Private Discussions</b>					
0.1 External Audit	X			X	
0.1 Internal Audit			X		X
0.1 Counter Fraud				X	
<b>1. Standing Items</b>					
1.1 Welcome, Introductions and Apologies for Absence	X	X	X	X	X
1.2 Declarations of Interest	X	X	X	X	X
1.3 Approval of Minutes of the Previous Meeting	X	X	X	X	X
1.4 Matters Arising	X	X	X	X	X
1.5(i) Review of Action Tracker	X	X	X	X	X
1.5(ii) Items from other Board Committees/ Executives	X	X	X	X	X
<b>2. Briefings</b>					
2.1 Chair of the Audit Committee	X	X	X	X	X
<b>3. Governance, risk management and control (i.e. the Trust's system of internal controls)</b>					
Level 1 risk reviews					
<b>Workforce</b>					
<b>Director of HR&amp;OD:</b>					
Supply, Deployment, Retention & performance risks	X				
<b>Clinical</b>					
<b>Chief Medical Officer:</b>					
Patient safety & outcomes				X	
Research & Innovation Development -					X
Infection Prevention and control			X		
<b>Chief Nurse:</b>					
Patient experience	X				
<b>COO:</b>					
Capacity Planning				X	
<b>Operational</b>					
<b>COO:</b>					
Business Continuity - <b>COO</b>	X				
<b>Chief Medical Officer:</b>					
Health & Safety					X
<b>Chief Digital Information Officer:</b>					
Information Governance, Information Security,					X
Information Technology, cyber security					
<b>Director of Estates:</b>					
Physical Assets					X
Change Risk					X
<b>External</b>					
<b>Chief Executive Office:</b>					
Legal, Governance and Regulatory	X				
Partnership Working				X	
Strategic Planning				X	

Draft Board Assurance Committee 2026-27 Forward Plans  
Agenda Item 9.7(ii)

Work Plan 2026-2027			Agenda Item 6.7 (1)		
Dates Agenda Item	7 May 2026	24 June 26 (EoY)	3 Sep 2026	7 Jan 2027	4 March 2027
<b>Financial</b>					
<b>Director of Finance</b>					
Counter Fraud, Financial Management & Waste Reduction, Financial Reporting, Revenue funding & Cash management, Supply Chain			X X		
Corporate Risk Management <ul style="list-style-type: none"><li>Board Assurance Framework</li><li>Assurance on Corporate Risk Register</li></ul>	X		X	X	X
Review of Policies	X				
Review of Provider Capability Assessment Submission	X		X	X	X
Review of Assurance against the Maternity Incentive Scheme Evidence				X	
Review of Risk Appetite Framework	X				
<b>4. External Audit, Internal Audit and Counter Fraud</b>					
<b>4.1 External Audit</b>					
Audit Strategy Memorandum and fee proposal					X
Progress Report and Briefing	X		X	X	X
External Auditors Completion report (ISA 260)		X			
Assessment of External Audit Performance			X		
<b>4.2 Internal Audit</b>					
Internal Audit Strategic and Annual Plans	X				X
Internal Audit Progress Report	X		X	X	X
Critical /High rated Audit Reports – <i>to include attendance from Lead Exec Director</i>	As required				
Internal Audit Annual Report and HoIA Opinion Statement	X				
Assessment of Internal Audit Performance			X		
Internal Audit Retender Process (current contract expires 31 March 2026)		X		X	
<b>4.3 Counter Fraud</b>					
Counter Fraud Annual Report and Update	X				
Counter Fraud Progress Updates	X			X	
Counter Fraud Policy (Approval – next due Jan 2029)					
<b>5. Corporate Governance Reports</b>					
Assurance of Board Committees – <i>Annual Reports and attendance by Chairs</i>	X				
Audit Committee Annual Report	X				
Annual Governance Statement (AGS) – <b>CEO in attendance</b>	X	X			
Annual Declaration of Independence by Audit Committee Members					X
Review of Annual Declaration of Independence by all Non-Executive Directors					X
Freedom to Speak Up Annual Review					X
Losses and Special Payments Report	X			X	

Draft Board Assurance Committee 2026-27 Forward Plans  
Agenda Item 9.7(ii)

Work Plan 2026-2027					
Dates Agenda Item	7 May 2026	24 June 26 (EoY)	3 Sep 2026	7 Jan 2027	4 March 2027
Code of Governance (comply or explain)					X
6. Annual Report, Annual Accounts, and Quality Account					
Review of Draft Annual Report & Quality Account – CEO in attendance	X				
Final review of Annual Accounts, Annual Report & Quality Account (recommendation for Board approval)		X			
Summary of Year end process/ timescales (Annual Report, Accounts & Quality Account)				X	
Review of Draft Accounting Policies				X	
Single Site Evaluation (recommendation for Board approval)				X	
7. Matters for the Audit Committee					
Record of Use of the Seal	X				
Review of External Visits Register					X
Standing Orders and Standing Financial Instructions Review					X
Single Tender Actions	X		X	X	X
Self-Assessment of submission to NHS Digital – Data Security & Protection Tool Kit					X
Review Audit Committee Terms of Reference					X
Assessment of Audit Committee’s Effectiveness (Incl. Impact Assessment) Self-assessment					X
Audit Committee Work Plan and Calendar of Key Events	X	X	X	X	X
8. Final Items					
Any other business	X	X	X	X	X
Matters to be drawn to the Board's attention by the Chair of the Audit Committee	X	X	X	X	X
Reflections on Meeting Effectiveness	X	X	X	X	X
Date of next meeting	X	X	X	X	X

## Finance and Performance Committee 2026/27 DRAFT Work Plan

Work Plan 2026-2027												
Dates Agenda Item	29 April 2026	27 May 2026	24 June 2026	29 July 2026	26 Aug 2026	23 Sep 2026	28 Oct 2026	25 Nov 2026	16 Dec 2026	27 Jan 2027	24 Feb 2027	24 March 2027
<b>1. Standing Items</b>												
1.2 Welcome, Introductions and Apologies for Absence	X	X	X	X	X	X	X	X	X	X	X	X
1.2 Declarations of Interest	X	X	X	X	X	X	X	X	X	X	X	X
1.3 Approval of Minutes of the Previous Meeting	X	X	X	X	X	X	X	X	X	X	X	X
1.4 Matters Arising	X	X	X	X	X	X	X	X	X	X	X	X
1.5(i) Review of Action Tracker	X	X	X	X	X	X	X	X	X	X	X	X
1.5(ii) Items from other Board Committees/ Executives	X	X	X	X	X	X	X	X	X	X	X	X
<b>2. Briefings</b>												
Chair of the F&P Committee	X	X	X	X	X	X	X	X	X	X	X	X
Staff Story (waste reduction/ productivity)	X	X	X	X	X	X	X	X	X	X	X	X
<b>3. Finance</b>												
<b>Finance Report:</b>	X	X	X	X	X	X	X	X	X	X	X	X
<ul style="list-style-type: none"> <li>- In Year Financial Position</li> <li>- Financial Risk Range Forecast</li> <li>- ICS position</li> <li>- Trust Capital and Cash</li> <li>- CSU performance</li> <li>- Finance the Leeds Way</li> <li>- Contracting &amp; Commissioning Update (incl. PBR)</li> <li>- Waste Reduction Plans</li> </ul>												
Year ahead Financial Planning Assumptions / updates							X	X	X	X	X	X

Draft Board Assurance Committee 2026-27 Forward Plans  
Agenda Item 9.7(ii)

Work Plan 2026-2027												
Dates Agenda Item	29 April 2026	27 May 2026	24 June 2026	29 July 2026	26 Aug 2026	23 Sep 2026	28 Oct 2026	25 Nov 2026	16 Dec 2026	27 Jan 2027	24 Feb 2027	24 March 2027
Year ahead Financial Plan Approval									X			X
5 Year Financial Strategy Refresh							X					
Procurement Report (assurance against strategy)							X					X
Productivity & Efficiency		X				X			X			X
Commercial Opportunities Q		X			X			X			X	
Commercial Income & Expenditure (R&I)												
Private Patients Annual Report				X								
Major Service contract review	X						X					
Business Cases and Awarding of Contracts (approvals)	X	X	X	X	X	X	X	X	X	X	X	X
E-Rostering Contract Renewal						X						
Fundamental Financial Review (reportable to Board)			X			X			X			X
4. Performance												
CSAR	X	X	X	X	X	X	X	X	X	X	X	X
Planning Guidance Submission											X	X
<b>Performance Deep Dives</b> <ul style="list-style-type: none"> <li>- Progress vs planning guidance/trajectories</li> <li>- Long Waits &amp; Total Waiting list size</li> <li>- Diagnostics</li> <li>- ECS</li> <li>- Bed Occupancy</li> <li>- Cancer Standards</li> <li>- Winter Planning</li> <li>- Operational Productivity</li> </ul>	X	X	X	X	X	X	X	X	X	X	X	X
Productivity and Efficiency Model Hospital	X			X			X			X		

Draft Board Assurance Committee 2026-27 Forward Plans  
Agenda Item 9.7(ii)

Work Plan 2026-2027												
Dates Agenda Item	29 April 2026	27 May 2026	24 June 2026	29 July 2026	26 Aug 2026	23 Sep 2026	28 Oct 2026	25 Nov 2026	16 Dec 2026	27 Jan 2027	24 Feb 2027	24 March 2027
<b>5. Capital</b>												
Monthly Capital Programme Report	X	X	X	X	X	X	X	X	X	X	X	X
Capital Planning Group Minutes	X	X	X	X	X	X	X	X	X	X	X	X
<b>6. Sustainability</b>												
Sustainability Annual Report				X								
<b>7. Corporate Governance Reports</b>												
Benefits Review from Investments (post-project evaluation for capital schemes)					X						X	
F&P Committee Annual Report	X											
<b>7. Matters for the F&amp;P Committee</b>												
Review F&P Committee Terms of Reference												X
Assessment of F&P Committee's Effectiveness (Incl. Impact Assessment) Self-assessment												X
Review of Committee Objectives												X
Review of finance and performance related risk – Internal Audit actions/ CRR/ BAF	X	X	X	X	X	X	X	X	X	X	X	X
F&P Committee Work Plan & Calendar of Key Events	X	X	X	X	X	X	X	X	X	X	X	X
<b>8. Final Items</b>												
Issues to escalate to the CRR or impact to risk appetite framework	X	X	X	X	X	X	X	X	X	X	X	X
Issues to seek legal advice	X	X	X	X	X	X	X	X	X	X	X	X
Issues to escalate to the Trusts Regulators	X	X	X	X	X	X	X	X	X	X	X	X
Issues to raise with other Board Committees	X	X	X	X	X	X	X	X	X	X	X	X
Any other business	X	X	X	X	X	X	X	X	X	X	X	X
Matters to be drawn to the Board's attention by the Chair of the F&P Committee	X	X	X	X	X	X	X	X	X	X	X	X

Draft Board Assurance Committee 2026-27 Forward Plans  
Agenda Item 9.7(ii)

Work Plan 2026-2027												
Dates Agenda Item	29 April 2026	27 May 2026	24 June 2026	29 July 2026	26 Aug 2026	23 Sep 2026	28 Oct 2026	25 Nov 2026	16 Dec 2026	27 Jan 2027	24 Feb 2027	24 March 2027
Reflections on Meeting Effectiveness	X	X	X	X	X	X	X	X	X	X	X	X
Date of next meeting	X	X	X	X	X	X	X	X	X	X	X	X

## Quality Assurance Committee 2026/27 DRAFT Work Plan

Work Plan 2026-2027						
Dates Agenda Item	16 April 2026	18 June 2026	20 Aug 2026	15 Oct 2026	17 Dec 2026	18 Feb 2027
<b>1. Standing Items</b>						
1.1 Welcome, Introductions and Apologies for Absence	X	X	X	X	X	X
1.2 Declarations of Interest	X	X	X	X	X	X
1.3 Approval of Minutes of the Previous Meeting	X	X	X	X	X	X
1.4 Matters Arising	X	X	X	X	X	X
1.5(i) Review of Action Tracker	X	X	X	X	X	X
1.5(ii) Items from other Board Committees/ Executives	X	X	X	X	X	X
<b>2. Briefings</b>						
Chair of the Quality Assurance Committee	X	X	X	X	X	X
Sub-Committee Escalation	X	X	X	X	X	X
<b>3. Regulatory and Strategy</b>						
CQC Registration Annual Assurance	X					
Oversight of regulatory inspections and action plans	As required					
Patient Safety and Quality Strategy		X			X	
Quality Improvement Programme (including Safety Improvement Plan)			X			
Patient Safety Incidence Response Framework (PSIRF)			X			X
Public Health & Health Inequalities			X			X
Leadership Walkround Programme				X		
Leadership Walkround Programme – Schedule for Approval						X
<b>4. Patient Safety, Clinical Effectiveness and Patient Experience</b>						
Essential Metrics (Blue Box)	X	X	X	X	X	X
Patient Safety Incidents (investigation and learning)	X	X	X	X	X	X
Mortality Review (Learning from Deaths)	X		X	X		X
Maintaining Quality during Winter	X			X		
Healthcare Associated Infection (HCAI)	X		X	X	X	X
HCAI Action Plan					X	
Nursing & Midwifery Quality & Safe Staffing Workforce Report	X	X	X	X	X	X
Patient harm review (patients waiting for treatment)	X			X		
Patients waiting for treatment for cancer	X			X		
Quality Impact Assessments (waste reduction programme)			X			



Draft Board Assurance Committee 2026-27 Forward Plans  
Agenda Item 9.7(ii)

Work Plan 2026-2027						
Dates Agenda Item	16 April 2026	18 June 2026	20 Aug 2026	15 Oct 2026	17 Dec 2026	18 Feb 2027
<b>4(i). Patient Safety, Clinical Effectiveness and Patient Experience Annual Assurance Reports</b>						
Complaints and PALS Bi-annual Report (report to Board in January)					X	
Complaints and PALS Annual Report (report to Board in July)		X				
Mortality Annual Report (report to Board in November)				X		
Palliative Care and End of Life Annual Report					X	
Children and Young People's Annual Report		X				
Resuscitation Annual Report					X	
Falls Annual Report		X				
Dementia Annual Report		X				
Cancer Board Annual Report	X					
Medication Safety Officer Annual Report					X	
CD Accountable Officer's Annual Report					X	
Medical Devices Accountable Officer's Annual Report	X					
Safeguarding Annual Report		X				
<a href="#">Leeds Safeguarding Adults Board Annual Report</a>			X			
Learning Disability and Autism Annual report		X				
Visitor Access Annual Report		X				
Annual Clinical Audit Programme - for approval	X					
HCAI Annual Report		X				
Clinical Audit Annual Report: Including findings from Trust-wide and National Audits						
Annual Report on Incidents, Coroners and Claims				X		
<b>5. Quality Governance</b>						
Quality Account (Draft review)		X				
Quality Goals (as part of Quality Account)	X					
<b>6. Corporate Governance Reports</b>						
Quality Assurance Committee Annual Report	X					
Quality Assurance and Safety Group Annual Report	X					
<b>7. Matters for the Quality Assurance Committee</b>						
Review Committee Terms of Reference	X					
Assessment of Committee's Effectiveness (Incl. Impact Assessment) Self-assessment	X					
Review of Committee Objectives	X					

Draft Board Assurance Committee 2026-27 Forward Plans  
Agenda Item 9.7(ii)

Work Plan 2026-2027						
Dates Agenda Item	16 April 2026	18 June 2026	20 Aug 2026	15 Oct 2026	17 Dec 2026	18 Feb 2027
Review of quality related risk – Internal Audit actions/ CRR/ BAF	X	X	X	X	X	X
Committee Work Plan and Calendar of Key Events	X	X	X	X	X	X
<b>8. Final Items</b>						
Issues to escalate to the CRR or impact to risk appetite framework	X	X	X	X	X	X
Issues to seek legal advice	X	X	X	X	X	X
Issues to escalate to the Trusts Regulators	X	X	X	X	X	X
Issues to raise with other Board Committees	X	X	X	X	X	X
Any other business	X	X	X	X	X	X
Matters to be drawn to the Board's attention by the Chair of the Committee	X	X	X	X	X	X
Reflections on Meeting Effectiveness	X	X	X	X	X	X
Date of next meeting	X	X	X	X	X	X

## People and Culture Committee 2026/27 DRAFT Work Plan

Work Plan 2026-2027						
Dates Agenda Item	9 April 2026	11 June 2026	13 Aug 2026	8 Oct 2026	10 Dec 2026	11 Feb 2027
<b>1. Standing Items</b>						
1.1 Welcome, Introductions and Apologies for Absence	X	X	X	X	X	X
1.2 Declarations of Interest	X	X	X	X	X	X
1.3 Approval of Minutes of the Previous Meeting	X	X	X	X	X	X
1.4 Matters Arising	X	X	X	X	X	X
1.5(i) Review of Action Tracker	X	X	X	X	X	X
1.5(ii) Items from other Board Committees/ Executives	X	X	X	X	X	X
<b>2. Briefings</b>						
Chair of the People & Culture Committee	X	X	X	X	X	X
Workforce Management Group Executive Summary	X	X	X	X	X	X
Workforce Management Group Draft Minutes	X	X	X	X	X	X
Escalations from any sub-Committees	X	X	X	X	X	X
Staff Story	X	X	X	X	X	X
<b>3. Workforce Planning</b>						
Workforce Metrics ( <i>WTE, Agency &amp; Bank, Vacancy, Turnover, Deployment, Sickness, Training compliance</i> )	X	X	X	X	X	X
Annual Workforce Report (including establishment review)			X			
National Workforce Plan Annual Progress Report			X			
Update on Terms and Conditions	X		X			
<b>4. Health and Wellbeing</b>						
Sickness absence; performance and process	X			X		
Staff Vaccination				X	X	
Burnout & Medical absence management	X			X		
Improving the Working Lives of Doctors in Training			X			
Medical and Dental Optimisation Programme			X			
<b>5. Equality, Diversity and Inclusion</b>						
WRES/WDES Data	X					
Gender Pay Gap	X					
EDI Improvement Plan	X					
<b>6. Learning, Training and Education</b>						
Delivery of Learning, Training and Education (LET) Strategy		X				X
GMC National Training Survey			X			
National Education and Training (NET) Strategy	X					
Mandatory Training Compliance			X			X

Draft Board Assurance Committee 2026-27 Forward Plans  
Agenda Item 9.7(ii)

Work Plan 2026-2027						
Dates Agenda Item	9 April 2026	11 June 2026	13 Aug 2026	8 Oct 2026	10 Dec 2026	11 Feb 2027
<b>7. Staff Engagement</b>						
Staff Survey Results					X	
Staff Survey Improvement Plans						X
FTSU Guardians report	X			X		
FTSU Executive assurance	X					
Employee Relations Cases Annual Report (including staff grievances)		X				
<b>8. Compassionate and Effective Leadership</b>						
Appraisal	X			X		
Medical revalidation			X			
Leadership, talent and succession planning			X			X
Medical and Dental Optimisation Programme		X				
AfC Job Evaluation Annual Report	X					
Oversight of Staff Networks via Executive Lead						X
<b>9. Policies and Procedures</b>						
Review of Disciplinary Procedures Annual Report	X					
Violence and Aggression Bi -annual Report	X			X		
Domestic Abuse and Sexual Violence Annual Report	X					
<b>10. Corporate Governance Reports</b>						
People & Culture Committee Annual Report	X					
Workforce Management Group Effectiveness Annual Report	X					
<b>11. Matters for the People &amp; Culture Committee</b>						
Review Committee's Terms of Reference						X
Assessment of Committee's Effectiveness (Incl. Impact Assessment) Self-assessment						X
Review of Committee Objectives						X
Refresh of the People Priorities and IQPR						X
Review of Workforce related risk – Internal Audit actions/ CRR/ BAF ( <i>annually and by escalation</i> )						X
People & Culture Committee Work Plan and Calendar of Key Events	X	X	X	X	X	X
<b>12. Standing Closing Items</b>						
Issues to escalate to the CRR or impact to risk appetite framework	X	X	X	X	X	X
Issues to seek legal advice	X	X	X	X	X	X
Issues to escalate to the Trusts Regulators	X	X	X	X	X	X
Issues to raise with other Board Committees	X	X	X	X	X	X
Any other business	X	X	X	X	X	X
Matters to be drawn to the Board's attention by the Chair of the People & Culture Committee	X	X	X	X	X	X

Draft Board Assurance Committee 2026-27 Forward Plans  
Agenda Item 9.7(ii)

Work Plan 2026-2027						
Dates Agenda Item	9 April 2026	11 June 2026	13 Aug 2026	8 Oct 2026	10 Dec 2026	11 Feb 2027
Reflections on Meeting Effectiveness	X	X	X	X	X	X
Date of next meeting	X	X	X	X	X	X

## Perinatal Improvement Assurance Committee 2026/27 DRAFT Work Plan

WORKPLAN Jan 2026 – March 2027								
Dates Agenda Item	15 Jan 2026	12 March 2026	14 May 2026	9 July 2026	10 Sep 2026	12 Nov 2026	14 Jan 2027	11 March 2027
<b>1. Standing Items</b>								
1.1 Welcome, Introductions and Apologies for Absence	X	X	X	X	X	X	X	X
1.2 Declarations of Interest	X	X	X	X	X	X	X	X
1.3 Approval of Minutes of the Previous Meeting	X	X	X	X	X	X	X	X
1.4 Matters Arising	X	X	X	X	X	X	X	X
1.5(i) Review of Action Tracker	X	X	X	X	X	X	X	X
1.5(ii) Items from other Board Committees/ Executives	X	X	X	X	X	X	X	X
<b>2. Briefings</b>								
Chair of the Committee	X	X	X	X	X	X	X	X
Perinatal Quality Assurance Group Summary	X	X	X	X	X	X	X	X
<b>3. Regulatory and Strategy</b>								
Perinatal Improvement Plan Progress Report	X	X	X	X	X	X	X	X
IQIG Regional Meeting Output	X	X	X	X	X	X	X	X
<b>4. Patient Safety, and Clinical Effectiveness</b>								
<b>Perinatal Assurance Report:</b> <ul style="list-style-type: none"> <li>- Perinatal mortality dataset</li> <li>- MNSI and PMRT summary</li> <li>- Clinical quality metrics (inc national benchmark where available)</li> <li>- SBL CBv3</li> <li>- Screening Quality</li> <li>- Perinatal incidents and learning (inc Coroner regulation 28)</li> <li>- Perinatal risks</li> <li>- Operational activity</li> <li>- Perinatal workforce (inc red flags)</li> <li>- Perinatal training compliance (aligned with core competency framework)</li> <li>- Perinatal culture progress</li> <li>- Safety champions update (inc staff feedback)</li> </ul>	X	X	X	X	X	X	X	X
PMRT Quarterly report (inc MBRRACE downloaded summary reports)	X	X	X	X	X	X	X	X
Scorecard summary (to include triangulation of claims incidents and experience)	X	X	X	X	X	X	X	X
Quarterly Deep Dive Topics <b>(DATES TBC)</b> <ul style="list-style-type: none"> <li>- Perinatal Mortality Review Tool</li> <li>- Training</li> <li>- Saing Babies Lives Care Bundle v3</li> </ul>								
Bi-Annual Midwifery Workforce Paper			X			X		
Maternity Incentive Scheme progress <i>(Final compliance to be reported to Trust Board annually in January)</i>	X	X	X	X	X	X	X	X
Three-year maternity and neonatal delivery plan		X		X		X		X
Update on Capital Investment		X						

Draft Board Assurance Committee 2026-27 Forward Plans  
Agenda Item 9.7(ii)

WORKPLAN Jan 2026 – March 2027								
Dates Agenda Item	15 Jan 2026	12 March 2026	14 May 2026	9 July 2026	10 Sep 2026	12 Nov 2026	14 Jan 2027	11 March 2027
<b>5. Patient and Staff Experience</b>								
Patient Experience (inc FFT, complaints compliments and PALS)	X	X	X	X	X	X	X	X
Patient Engagement (inc MNVP)	X	X	X	X	X	X	X	X
CQC Maternity Survey	X		X		X		X	
Staff Survey (Maternity)		X		X		X		X
Staff and Student Engagement/ Experience	X	X	X	X	X	X	X	X
<b>6. Matters for the Perinatal Improvement Assurance Committee</b>								
Review Committee Terms of Reference <i>(recommendation to the Board on dissolution)</i>								X
Assessment of Committee's Effectiveness (Incl. Impact Assessment) Self-assessment							X	
Perinatal Improvement Assurance Committee Annual Report								X
Committee Work Plan	X	X	X	X	X	X	X	X
<b>7. Final Items</b>								
Issues to escalate to the CRR or impact to risk appetite framework	X	X	X	X	X	X	X	X
Issues to seek legal advice	X	X	X	X	X	X	X	X
Issues to escalate to the Trusts Regulators	X	X	X	X	X	X	X	X
Issues to raise with other Board Committees	X	X	X	X	X	X	X	X
Any other business	X	X	X	X	X	X	X	X
Matters to be drawn to the Board's attention by the Chair of the Committee	X	X	X	X	X	X	X	X
Reflections on Meeting Effectiveness	X	X	X	X	X	X	X	X
Date of next meeting	X	X	X	X	X	X	X	X